# PROUTY PULSE

INSIGHT INTO STRATEGIC PLANNING & LEADERSHIP DEVELOPMENT



#### **NEWSLETTER HIGHLIGHTS:**

- Shared Challenges, Unique Paths and A Blank Sheet of Paper
   By Sam Smith
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- prouty i•will 2024 Application Now Open!



## TWIN CITIES FILM FEST













## The Prouty Project is proud to sponsor the film SHOW HER THE MONEY at this year's Twin Cities Film Fest.

Be our guest on October 26<sup>th</sup> at the ShowPlace ICON Theatres in St. Louis Park, MN for a private Prouty Project screening. Please contact <u>Julie.Marks@proutyproject.com</u> to reserve your ticket(s). Friends and family welcome!

#### **Schedule**

5:45-6:45 p.m.

The Festival Lounge is open to Prouty Guests! Come join us for a memorable happy hour before the show. Get to know each other and prouty i•will, our women's leadership development program helping to ignite women in leadership + life.

7:00-8:30 p.m.

Watch **Show Her the Money**.

8:30-8:45 p.m.

Enjoy a Q&A session with the film's director, Ky Dickens.

Watch the **SHOW HER THE MONEY** trailer:

www.youtube.com/watch?v=prkRc-Yoeyo







#### Three Multi-Day Retreats. One Amazing Experience.

Wild Rice Retreat - Bayfield, WI

This experience is a transformative journey designed exclusively for women seeking personal and professional growth. We are seeking women who want to understand the significance of purpose, are poised for next level leadership, and are ready to connect with other energized women.

Igniting Self | March 3-6, 2024

Authentic Connections | May 12-15, 2024

Inspired Leadership | September 15-18, 2024

## **Encourage HER to Apply!**

https://proutyproject.com/prouty-iwill-2024/



#### "C" Note Quote

"I want to make the world a better place. And I will pull that lever slowly, relentlessly, and ruthlessly, forever."

#### Know the quote?

If you know who said this quote, please email <u>stretch@proutyproject.com</u>. Enter by **November 1, 2023**. One guess per person. If we have more than one correct answer, we will draw for the winner of a \$100 gift card.

#### **Congratulations, Chris K.!**

Chris knew that the last issue's "C" Note Quote was said by Benjamin Franklin. Chris plans to use the gift card for a nice dinner out with his family.



## **Shared Challenges, Unique Paths and A Blank Sheet of Paper**

by **Sam Smith** sam.smith@proutyproject.com

\*Article also to appear in Upsize Magazine.

Leaders across industries, company sizes and ownership structures are facing similar challenges in today's competitive environment. At the same time, these leaders are expressing their desire for a strategic planning process that starts with a blank sheet of paper and recognizes their unique way forward.

From publicly traded to private equity backed, family-run, employee-owned and non-profit, our clients are wrestling with increased regulation, economic uncertainty, continued labor shortages and a need to inspire greater employee engagement. Through it all, our clients are asking themselves questions about how they might build better strategies, develop stronger leaders and elevate team performance for sustainable growth.

Over the past several months, we've captured the topics that are top of mind for leaders related to strategic growth, team development, innovation and creativity, culture, identity and succession. **Specifically, leaders are expressing a need to...** 

- "Move beyond the tactical and into more strategic thinking to capitalize on success and avoid resting on our laurels."
- "Reenergize new product development efforts to inspire new thinking for creating what's next."
- "Transform a group of exceptional individuals into a cohesive and high-performing team."
- "Work through a culture battle between long tenured employees and individuals who have been with the company a relatively short amount of time."
- "Develop a renewed sense of purpose and values to help drive a culture that everyone can see and feel."
- "Cast a vision that supports our choices for staying ahead of the curve in a changing world economy."
- "Ensure we have the organizational structure to realize the vision and explore the levers to pull to maintain an accelerated trajectory."
- "Address succession planning which presents one of the greatest near-term risks facing our organization."
- "Balance the positive force of stretch goals with the need to experience progress through more attainable goals to ensure people don't give up in the process."
- "Unite the team and develop our ability to approach each other and clients with greater curiosity."
- "Ignite creativity to drive innovation and enhance storytelling to bolster a leadership culture."
- "Rejuvenate our fatigued leadership team who is at risk of burnout."
- "Learn to respect one another's point of view."
- "Breakdown silos to recognize we're all on the same team and more intentionally start rowing in same direction."

As you may be navigating similar challenges and opportunities, consider a few concepts we apply in serving our clients. We believe that if we engage the right people in the most creative process, we will ignite their genius. Through deeper curiosity and creativity, we will uncover new insights. And with discipline, we will converge on the best actions for achieving desired results.

#### Engaging the right people is critical to success.

A guiding principle many of our clients follow is reaching deeper into the organization to gain insights from those we call "Cultural Sparkplugs." These are the individuals who are leaders among peers, have earned the respect of senior leaders and generally have their finger on the pulse of the organization. The goal is to create a leadership development opportunity for these individuals and add more diverse perspectives to the strategic planning process. We create a platform for these individuals to showcase their strategic thinking, own a part of the plan and get exposed to critical components of the strategic planning process. This not only helps to create a more robust plan, it also increases alignment throughout the organization.

## Designing a creative process means focusing on relationships and experiences for elevating clarity, alignment and commitment.

Inspired by the Oliver Wendell Holmes quote, "A mind stretched by a new experience can never go back to its old dimensions," we welcome the opportunity to stretch our clients for new results. When you open yourself to new experiences and new thinking, you start to see new ways forward and begin to make better choices for better results. Change is expedited when you open yourself to thought leaders from various fields and disciplines, develop insights from loose connections and open yourself to interrupting patterns, challenging assumptions and shifting perspectives.







### Converging on the best actions for achieving your desired results is dependent on your willingness to make difficult decisions.

We appreciate creating space for clients to dream big and remove constraints to thinking in new ways. We also recognize the value of discipline and move clients to make decisions for moving forward while building adaptive capacity to course correct as necessary. Remember that you can likely do less than you think in the next 90 days and more than you think in the next 12 months. Focus on what's most important today with an eye on tomorrow and avoid the temptation of taking on too much.

All of this for the purpose of unleashing the power of your clarity, alignment and commitment.



**Clarity** on the questions of who are we (purpose & values) and where are we headed (vision)? Our purpose and values tell us and others about who we are, why we show up and how we show up each day. Our vision should inspire us individually along with the teams we lead and customers we serve, and it should inform our efforts.



**Alignment** on the choices we will make to live out our purpose and values in the direction of our vision (strategy). Strategy is about the choices we make. Our success comes from stretching our thinking of what's possible, what's beneficial, and creating alignment within the team and across the organization.



**Commitment** to move forward together doing what it takes to effectively chart the course (culture & team performance). Our culture is meant to fuel our strategy and a culture of commitment drives accountability and team performance.

As you move forward in pursuit of clarity, alignment and commitment in your strategic planning, remember to reach deeper into the organization to engage and develop your people, open yourselves to be stretched through new experiences, seek deeper insights and build your discipline for the best action.